

Alembic Pharmaceuticals Limited

Investor presentation – December 2020

Milestones

1907	Established by Amin family
2006	FDA approves API facility
2007	Acquired Dabur's Indian Cardiology, GI and Gynaecology brands
2008	FDA approves Formulation facility
2010	Pharmaceuticals business demerged from Alembic – APL listed
2012	Formed a JV, Rhizen, for NCE research
2013	Launched first NDA with a partner Commenced filing in EU, Australia and Brazil
2015	Launched Aripiprazole on day-1. Established US front-end: transition to direct marketing
2016	Formed a JV, Aleor, for dermatology portfolio
2017	Acquired Orit Laboratories LLC, USA
2018	FDA approves Aleor's dermatology facility Highest ever investment commitment across four new manufacturing facilities
2019	Formed a JV, to enter China, FDA approves Oncology oral solid facility
2020	US front-end achieved milestone of crossing \$ 250 Mn Sales in FY20

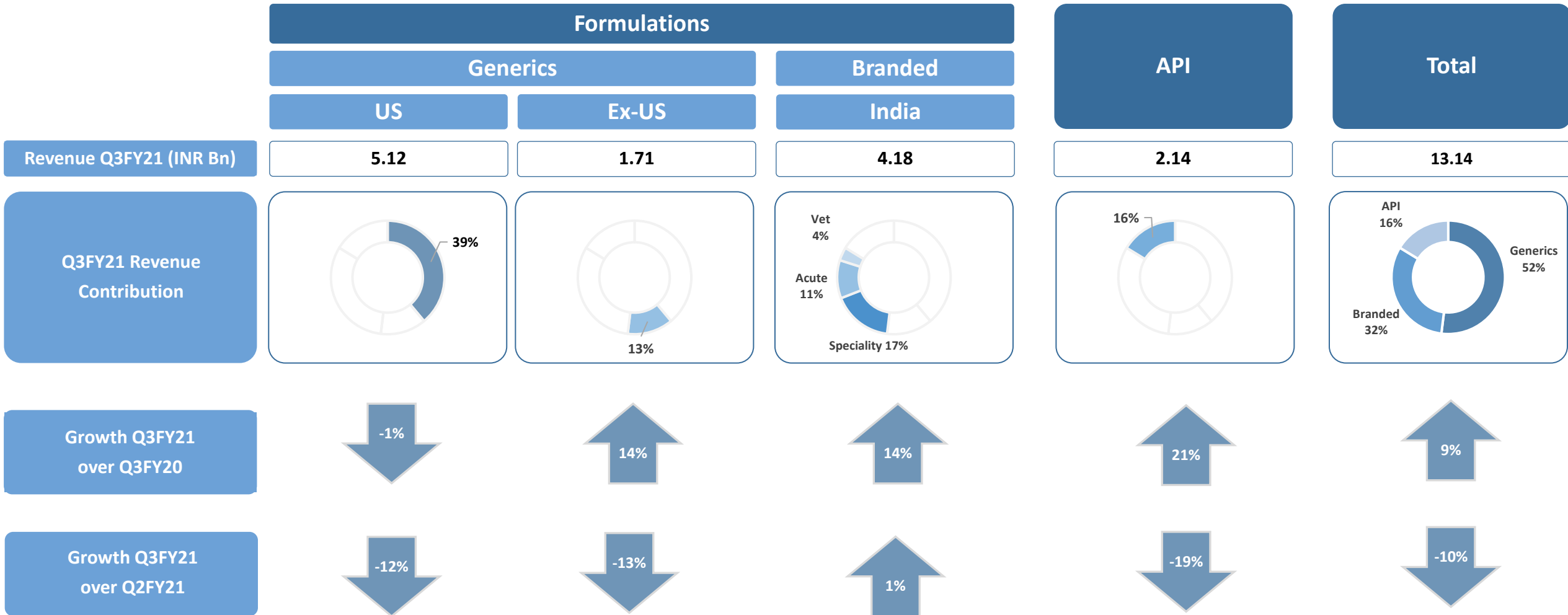
Financial Highlights



INR Bn

Particulars	Q3 FY21	Q3 FY20	Growth	YTD FY21	YTD FY20	Growth	YTD FY20
Net Sales	13.14	12.09	9%	41.13	33.99	21%	46.06
EBIDTA Pre R&D	5.36	4.66	15%	17.13	13.35	28%	18.15
<i>Margin %</i>	<i>41%</i>	<i>39%</i>		<i>42%</i>	<i>39%</i>		<i>39%</i>
R&D	1.48	1.46	2%	4.75	4.60	3%	6.45
<i>R&D %</i>	<i>11%</i>	<i>12%</i>		<i>12%</i>	<i>14%</i>		<i>14%</i>
EBIDTA Post R&D	4.01	3.32	21%	12.72	9.07	40%	12.13
<i>Margin %</i>	<i>31%</i>	<i>27%</i>		<i>31%</i>	<i>27%</i>		<i>26%</i>
Net Profit	2.93	2.34	25%	9.27	6.04	53%	8.29
Capex	1.97	1.81		5.09	5.51		6.97
Debt-Equity (Net)				0.08	0.42		0.52

Business snapshot – Q3FY21

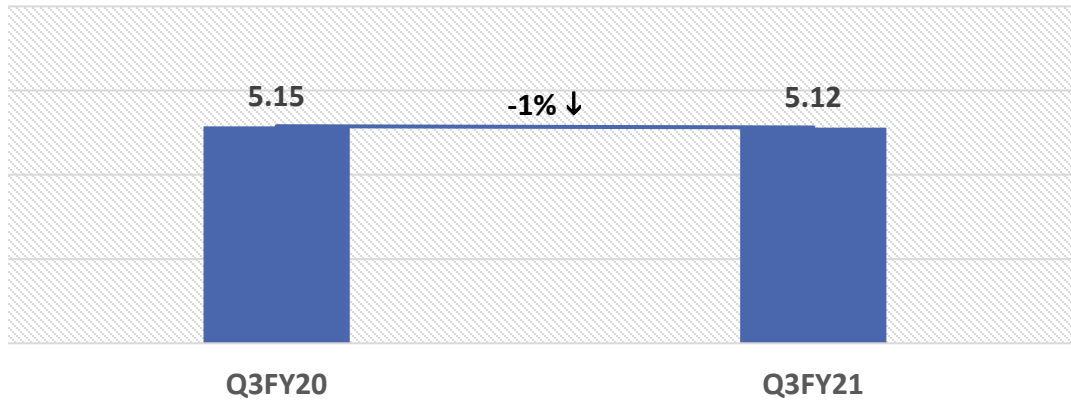


Business snapshot – YTFY21

	Formulations			API	Total
	Generics		Branded		
	US	Ex-US	India		
Revenue YTFY21 (INR Bn)	16.89	5.44	11.38	7.41	41.13
YTFY21 Revenue Contribution					
Growth YTFY21 over YTFY20	↑ 21%	↑ 49%	↑ 5%	↑ 34%	↑ 21%
Overview	<ul style="list-style-type: none"> Well-established US front end having strong customer base Expanded our capabilities to deliver a diverse portfolio to the US market 	<ul style="list-style-type: none"> Ex-US driven by partnership Long term relationship with key clients across the regulated markets 	<ul style="list-style-type: none"> Marketing team of over 5,000 field colleagues, well recognized by Doctors & patients Diverse portfolio with steady pipeline of speciality medicines 	<ul style="list-style-type: none"> Inhouse API Development with vertical integration for selective formulation products 115 DMF Filings 	

Revenue – Q3 FY21

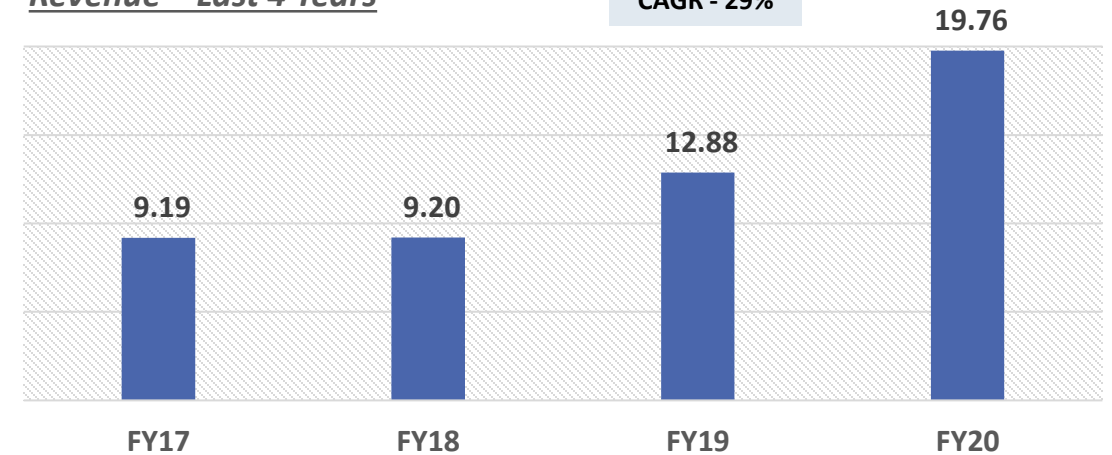
INR Bn



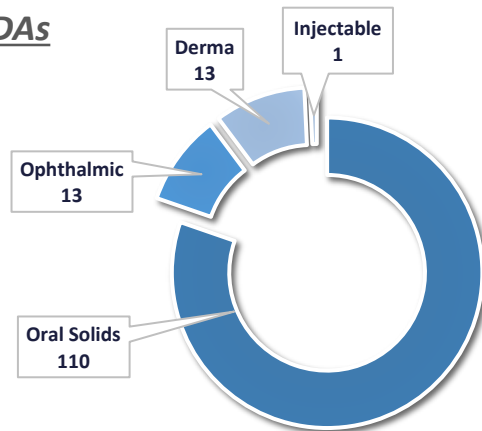
Revenue – Last 4 Years

CAGR - 29%

INR Bn



Approved ANDAs



Total – 137*

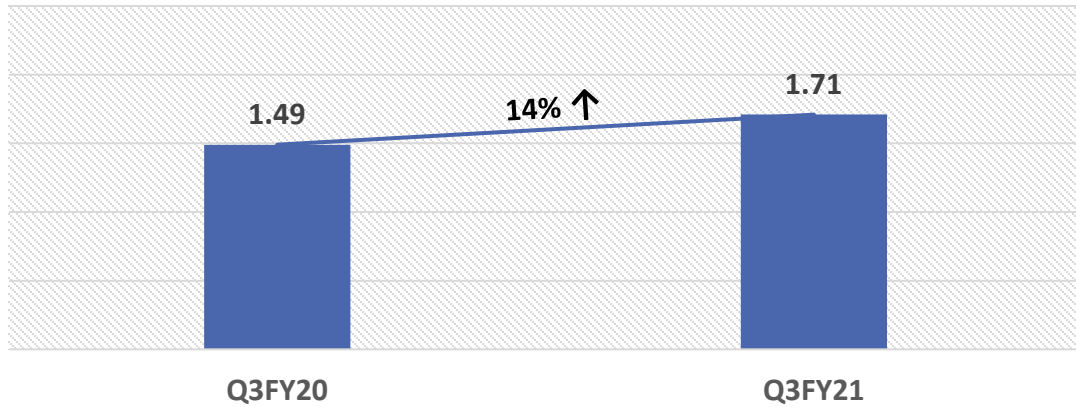
* Includes 18 Tentative Approval

Q3 FY21 : - 1 ANDA Filings, 6 Final Approvals
 YTD FY21 : - 16 ANDA Filings, 12 Final Approvals
 Cumulative : - 199 ANDA Filings, 137 Approvals* and 89 Products Launched so far

- Well-established US front end having strong customer base
- Expanded our capabilities to deliver a diverse portfolio to the US market
- 82 products launched through the US front end (7 launched in Q3FY21), 7 products are on partner label
- 5+ products planned to be launch in Q4FY21

Revenue : Q3 FY21

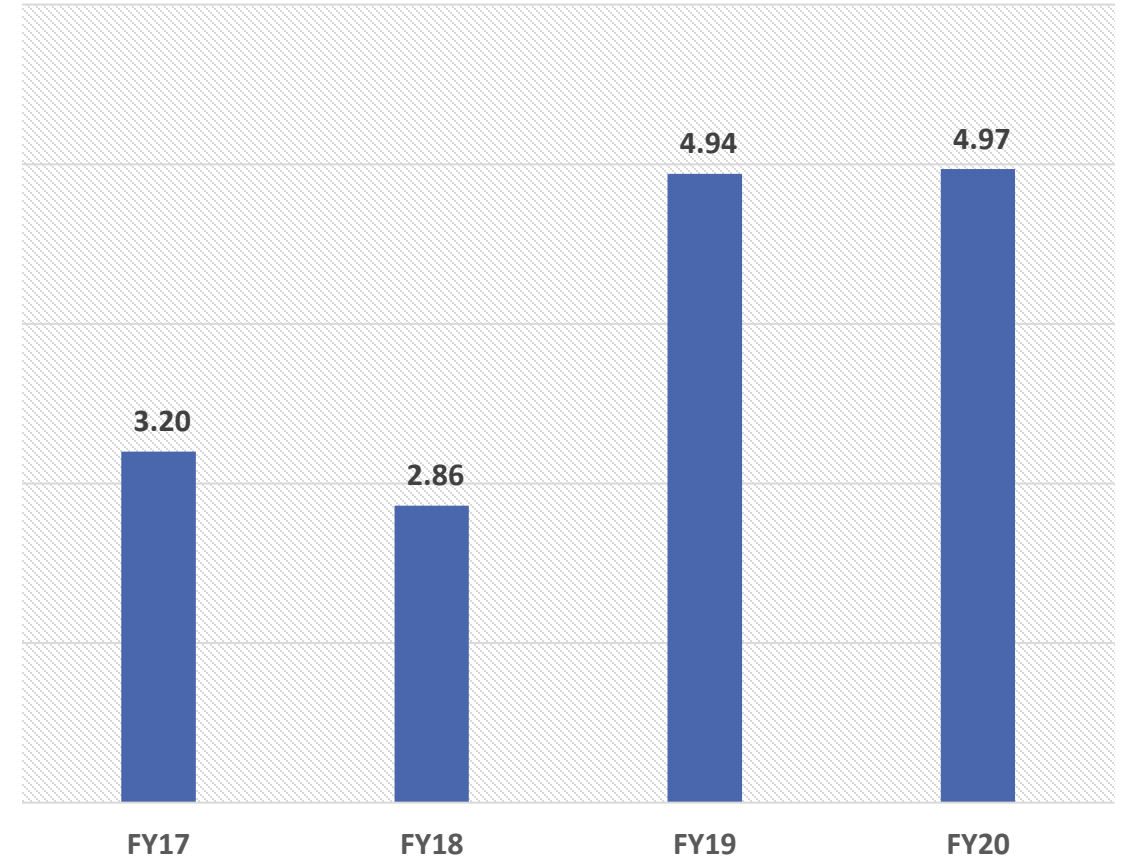
INR Bn



Revenue – Last 4 Years

INR Bn

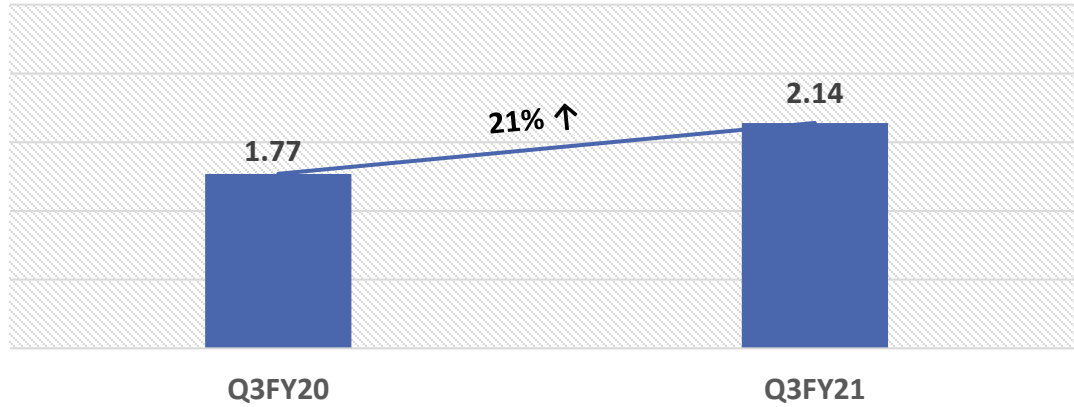
CAGR - 16%



- Ex-US driven by partnership
- Presence in following markets
 - Europe, Canada, Australia, Brazil and South Africa
- The business will focus on new launches across key markets
- Plant successfully audited by key regulatory authorities across the globe

Revenue : Q3 FY21

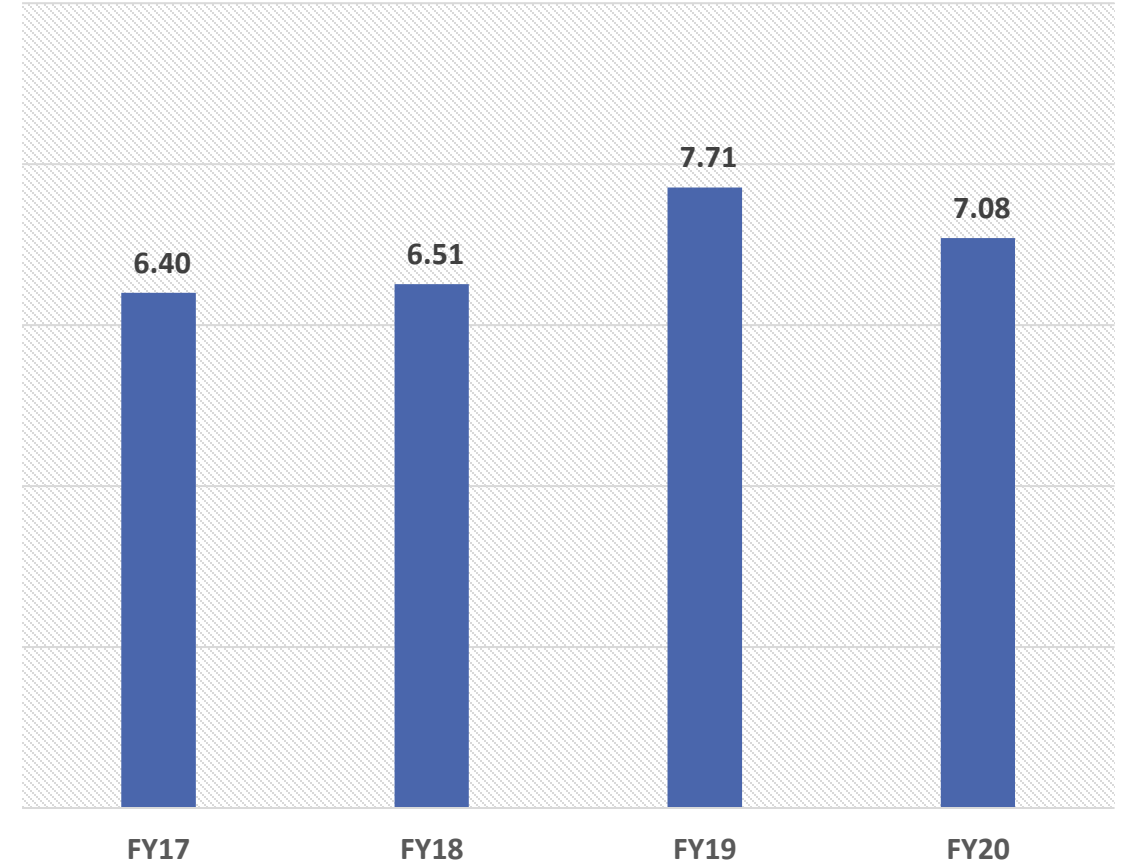
INR Bn



Revenue – Last 4 Years

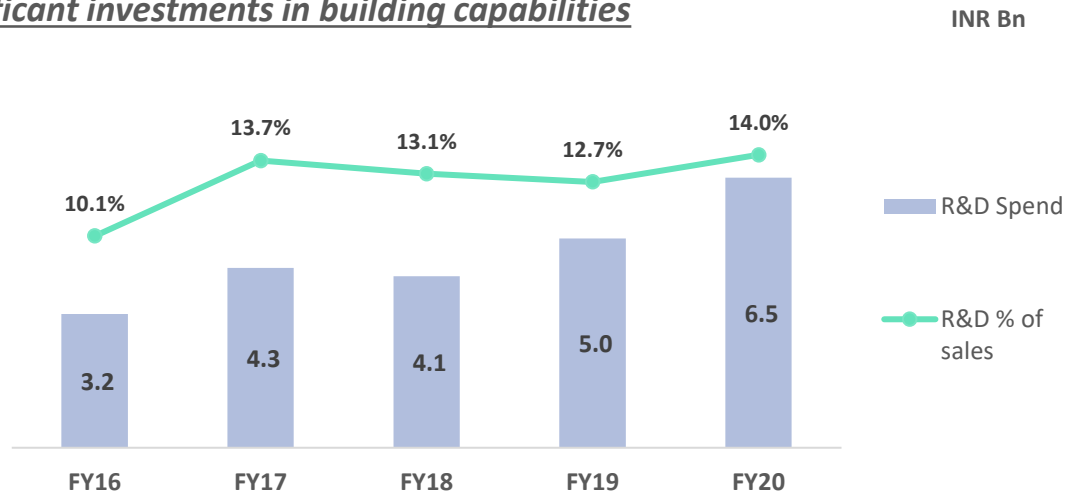
INR Bn

CAGR - 3%

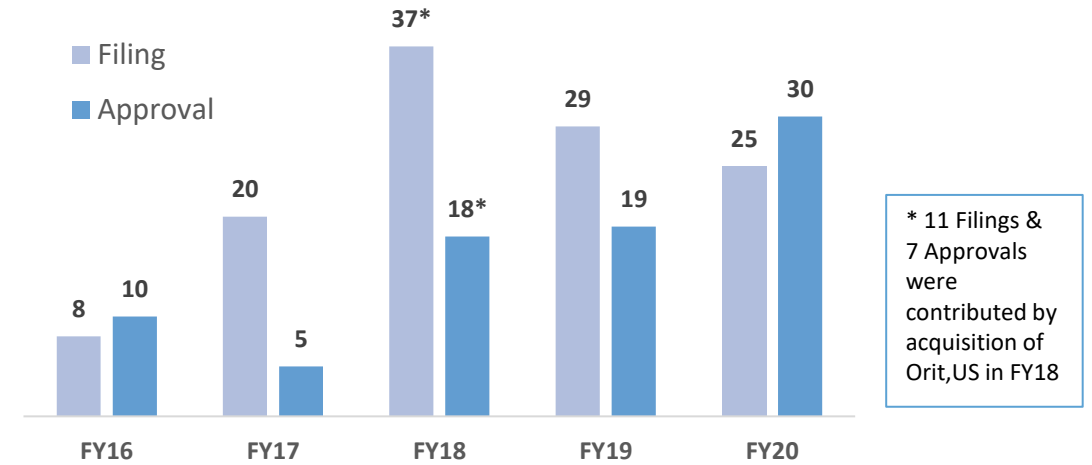


- Sales across geographies as preferred supplier
- Investing in plants to create additional capacities
- FDA Compliant plants
- State of the art R&D center and Process development lab
- 115 DMF filings on cumulative basis

Significant investments in building capabilities



ANDA – Accelerated filings & approvals



* 11 Filings & 7 Approvals were contributed by acquisition of Orit,US in FY18

Diversified Portfolio

Dosage Form	FY15	FY20
Oral Solids	✓	✓
Injectable	✗	✓
Oncology	✗	✓
Dermatology	✗	✓
Ophthalmology	✗	✓
Biologics	✗	✗
NCEs	✓	✓

R&D Capabilities

Formulation : Vadodara, Hyderabad and USA

API : Vadodara and Hyderabad

Bio Centre : Vadodara

1200+ R&D employees with diverse skill sets

State of the art facilities and infrastructure

Location	Dosage Form	Audit/Filing status
International Generics		
F1 – Panelav	General Oral Solids	Mar'20*
F2 – Panelav	Oncology Oral Solids	Jun'19*
	Oncology Injectables	Q4FY21#
F3 – Karkhadi	General Injectables	Jan'20#
	Ophthalmic	
F4 – Jarod	General Oral Solids	Jun'20#
Aleor (JV) - Karkhadi	Various derma forms	Jan'20*
API		
API I & II – Panelav		Dec'18*
API III – Karkhadi		Jan'20*



F2 - Panelav



F3 - Karkhadi



F4 - Jarod

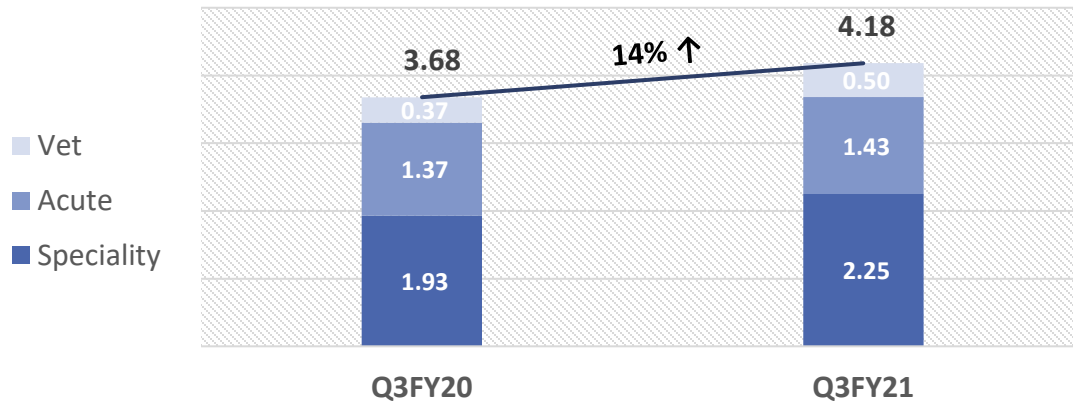


Aleor (JV) - Karkhadi

* Last USFDA Inspection
Filing/Expected filing

Revenue – Q3 FY21

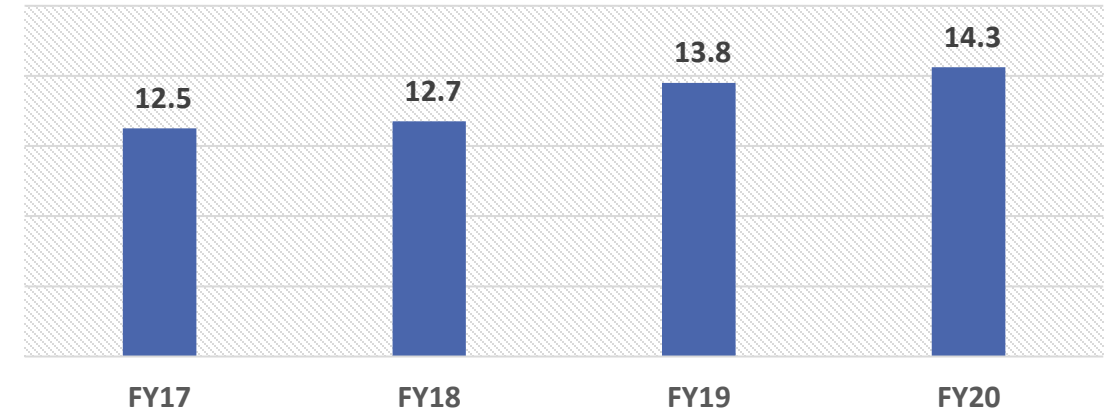
INR Bn



Revenue – Last 4 Years

CAGR - 4%

INR Bn



Marketing organization

- 5000 + Marketing team
- 17 Marketing divisions
- 16.75% Product portfolio in NLEM
- Caters to around 1,75,000 Doctors in India

Manufacturing facility

- Sikkim

Key achievements

- 3 Brands in top 300
- Market share is 1.5% of Indian Pharma space

Growth drivers

- Emphasis on Specialty segment
- 93% new launches in specialty

Therapy-wise Performance Q3 FY21



Therapy (%)	Q3 FY21				Q3 FY20			
	Therapy Growth % (ORG)	Market Share % (ORG)	Alembic Growth % (ORG)	Alembic Growth % (PRIM)	Therapy Growth % (ORG)	Market Share % (ORG)	Alembic Growth % (ORG)	Alembic Growth % (PRIM)
Cardiology	15	1.9	15	15	9	1.9	4	6
Gynecology	6	2.6	19	14	8	2.3	-4	0
Gastrology	13	1.4	19	19	7	1.4	-6	-9
Anti Diabetic	11	0.8	30	14	10	-0.7	3	3
Orthopaedic	5	0.7	9	5	7	0.7	17	5
Nephro / Uro	8	2.0	9	6	9	1.9	6	13
Ophthalmology	4	1.5	6	15	11	1.4	2	7
Dermatological	8	0.2	0	12	9	0.2	-11	-15
Anti Infective	-6	2.5	3	17	12	2.3	17	11
Cold & Cough	-15	4.3	-24	-24	18	4.8	24	13
OVERALL	8	1.5	5	9	10	1.5	5	5

Therapy-wise Performance YTD FY21

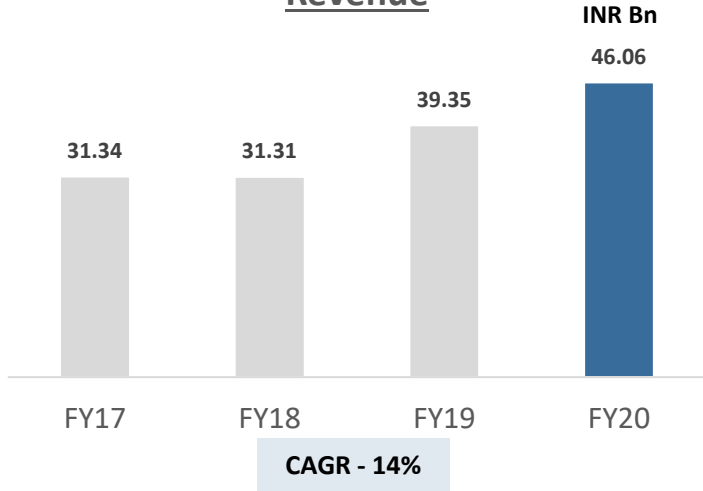


Therapy (%)	YTD FY21				YTD FY20			
	Therapy Growth % (ORG)	Market Share % (ORG)	Alembic Growth % (ORG)	Alembic Growth % (PRIM)	Therapy Growth % (ORG)	Market Share % (ORG)	Alembic Growth % (ORG)	Alembic Growth % (PRIM)
Cardiology	14	1.9	15	17	11	1.9	5	3
Gynecology	-1	2.4	3	-6	11	2.3	2	2
Gastrology	3	1.4	10	12	10	1.3	-4	-14
Anti Diabetic	11	0.8	23	11	13	-0.7	6	1
Orthopaedic	-1	0.7	-1	-12	10	0.7	21	3
Nephro / Uro	3	2.0	9	12	12	1.8	3	-1
Ophthalmology	-7	1.4	-14	-16	12	1.5	5	13
Dermatological	4	0.1	-22	-25	9	0.2	-2	-11
Anti Infective	-14	2.7	10	16	15	2.1	17	6
Cold & Cough	-15	4.1	-25	-29	15	4.7	20	10
OVERALL	3	1.5	1	3	11	1.5	7	1

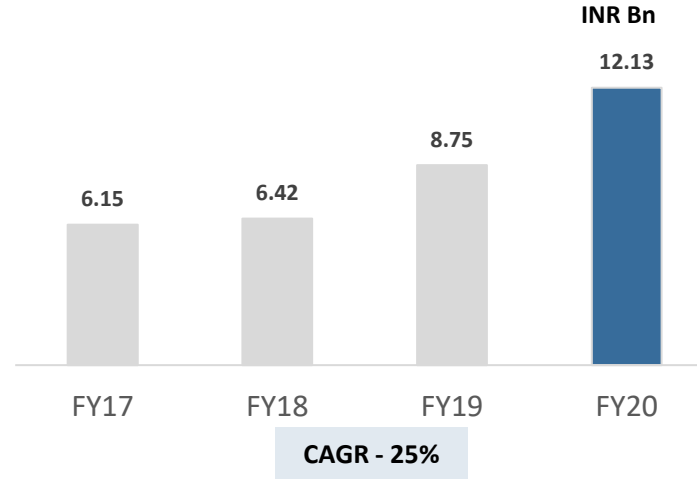
Financials : *Generating consistent returns*



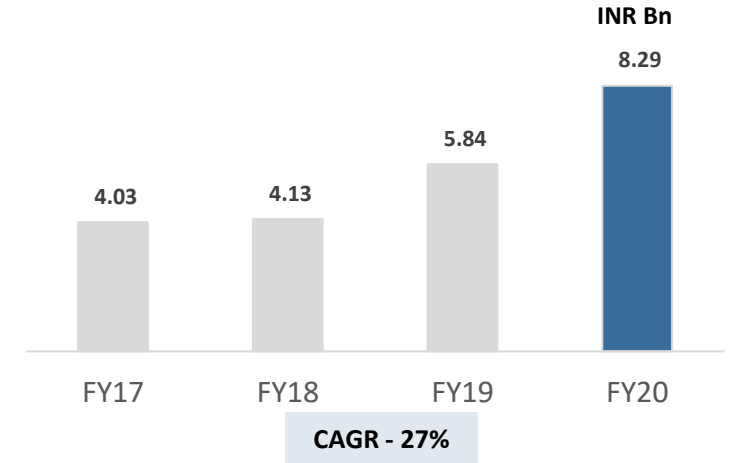
Revenue



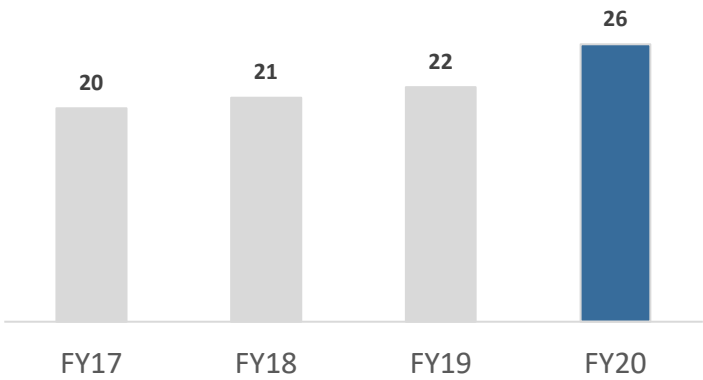
EBIDTA



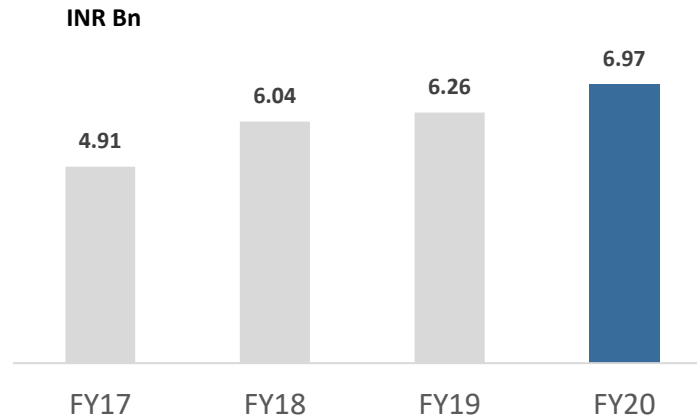
Net Profit



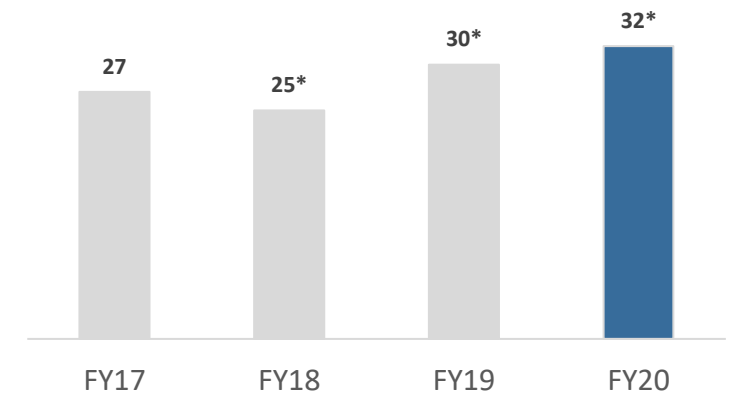
EBIDTA margin %



Capex



ROCE %



* Capital excludes New Projects

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Risks and uncertainties include general industry and market conditions and general domestic and international economic conditions such as interest rate and currency exchange fluctuations. Risks and uncertainties particularly apply with respect to product-related forward-looking statements. Product risks and uncertainties include, but are not limited, to technological advances and patents attained by competitors, challenges inherent in new product development including completion of clinical trials; claims and concerns about product safety and efficacy; obtaining regulatory approvals; domestic and foreign healthcare reforms; trend towards managed care and healthcare cost containment and governmental laws and regulations affecting domestic and foreign operations.

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